Cash Basis

		REVENUE		EXPENSES			9/15/2013	
FUND/ITEM	Budgeted	Actual	Variance (budgeted vs actual)	Budgeted	Actual	Variance (budgeted vs actual)	NOTES - [(FN) designates Footnote on page 5]	
GENERAL FUND								
GOVERNANCE								
MID-YEAR MTGS				12,000.00	14,109.00	(2,109.00)		
FALL MEETINGS				30,000.00	0.00	30,000.00	Includes Leadership dinner	
REGN & INST. MTGS				15,000.00	20,849.00	(5,849.00)	EO/Bd rep exp	
BOARD TELECONFS				0.00	122.00	(122.00)	Currently using primarily Adobe Connect	
	40.00	Φο οο	40.00	457.000.00	#05.000.00	04.000.00		
Category Subtotal	\$0.00	\$0.00	\$0.00	\$57,000.00	\$35,080.00	21,920.00		
						0.00		
ORG EXPENSES								
INSURANCE				5,500.00	7,814.00	(2,314.00)	Assoc. liability ins; rate increase. Event coverage \$6,439 - All events.(FN2)	
DUES				4,700.00	4,246.00	454.00		
AUDIT/IRS RPT				6,500.00	0.00	6,500.00	Acct fees for audit, 990, 1009 prep, consult	
ELECTIONS				150.00	117.00	33.00	Mailings to members without e-mails	
EXTERNAL RELATNS & PARTNERSHIPS				10,000.00	4,816.00	5,184.00	Partnerships/international	
LDRSHP TELECNF				300.00	139.00	161.00	Regions, CIGD, Committees, Adv Boards	
CC BANK FEES				2,000.00	244.00	1,756.00	Misc bank fees/expenses	
SALES TAXES				750.00	0.00	750.00		
CIG DIVISION				5,800.00	52.00	5,748.00	Per member allocation	
POSTAGE				700.00	138.00	562.00	Misc Leadership/Association correspondence	
MISC				1,000.00	937.00	63.00	Sympathy arrangements, hosting, holiday cards, gifts, retirement events	
INTERPRETERS				0.00	0.00	0.00	As required only	
BOARD DISCRETION				5,000.00	0.00	5,000.00		
Category Subtotal	\$0.00	\$0.00	0.00	\$42,400.00	\$18,503.00	23,897.00		

		REVENUE		EXPENSES			9/15/2013	
FUND/ITEM	Budgeted	Actual	Variance (budgeted vs actual)	Budgeted	Actual	Variance (budgeted vs actual)	NOTES - [(FN) designates Footnote on page 5]	
SERVICES								
ACAD ADV TODAY				1,500.00	0.00	1,500.00	Formatting for e-delivery	
AWARDS				69,000.00	20,200.00	48,800.00	Awards, Ldrship plaques, Awards reception	
CLEARINGHOUSE								
JOURNAL	5,500.00	5,555.00	\$55.00	75,000.00	7,228.00	67,772.00	Printing costs, postage	
RESEARCH				25,000.00	6,962.00	18,038.00	Grants, brochure	
AACSS	2,500.00	6,525.00	\$4,025.00	0.00	5.00	(5.00)	NACADA fees from consultants	
Category Subtotal	\$8,000.00	\$12,080.00	\$4,080.00	\$170,500.00	\$34,395.00	\$136,105.00		
MARKETING &							<u> </u>	
PROMOTION DISPLAYS				0.00	551.00	(551.00)	Promos to regions, allieds, external relations	
BROCHURES				3,000.00	0.00	3,000.00		
PROMO ITEMS				2,500.00	111.00	2,389.00		
SPONSORSHIPS				0.00	0.00	2,389.00		
CHRONICLE ADS				5,750.00	0.00	5,750.00	Award winner ad	
MISC				0.00	0.00	0.00	Marketing discounts	
Category Subtotal	\$0.00	\$0.00	0.00	\$11,250.00	\$662.00	\$10,588.00		
MEMBERSHIP								
MEMBER RENEWALS				250.00	37.00	213.00	Receipts/postage/envelopes	
BROCHURE				1,000.00	0.00	1,000.00	Membership brochure	
MEMBERSHIPS	550,000.00	366,055.00	(183,945.00)	25,000.00	8,248.00	16,752.00	Credit Card fees	
Category Subtotal	\$550,000.00	\$366,055.00	(183,945.00)	\$26,250.00	\$8,285.00	\$0.00		
OPERATIONS							<u> </u>	
SALARIES & FB	+			1,408,110.00	507,949.00	900,161.00	Incl. staff and stu S&FB, prog consultant, 3% increase	
PHONES				7,600.00	2,913.00	4,687.00		
COPYING/PRINTING				1,000.00	2,512.00	(1,512.00)	(FN1)Office/operations-related copies. \$2700 copier contract signed 11/01/12	
PROF DEVEL				7,000.00	1,841.00	5,159.00		
OFFICE SUPPLIES				12,000.00	5,850.00	6,150.00	Printer toner, paper, shredding, etc.	

ELINID (ITEM							9/15/2013
FUND/ITEM	Budgeted	Actual	Variance (budgeted vs actual)	Budgeted	Actual	Variance (budgeted vs actual)	NOTES - [(FN) designates Footnote on page 5]
COMPUTER EQUIP & SOFTWARE				10,000.00	3,336.00	6,664.00	Replct desktops, laptops, printers; licenses
SOFTWARE SUPPORT	1			53,000.00	42,705.00	10,295.00	Protech fees, 2 users conf fees for staffers
INFORMATION TECHNOLOGY				171,891.00	56,815.00	115,076.00	30% of 2012 NI per Bd at MY 2012; IT salaries, consulting, etc. related to new AMS
OFFICE FURNITURE				0.00	75.00	(75.00)	
STAFF RECRUITMENT				0.00	187.00	(187.00)	Ads, interviewee travel expenses
OFFICE RENOVATION / REPAIRS				0.00		0.00	Minor repairs
Category Subtotal	\$0.00	\$0.00	\$0.00	\$1,670,601.00	\$62 <i>4</i> ,183.00	\$1,046,418.00	
MISCELLANEOUS							
MAIL LIST RENTAL	3,000.00	5,100.00	2,100.00			0.00	Mailing list revenues decreasing
INTEREST INCOME	45,000.00	12,200.00	(32,800.00)			0.00	(FN3) Decreased investment returns
FOUNDATION (includes Silent Auction)	1,000.00	5,254.00	4,254.00		350.00	(350.00)	Donations, silent auction encl exp, scholarships awarded
Category Subtotal	\$49,000.00	\$22,554.00	(\$26,446.00)	\$0.00	\$350.00	(\$350.00)	
PUBLICATIONS							
MONOGRAPHS	35,000.00	31,438.00	(\$3,562.00)	20,000.00	19,106.00	894.00	New Peer Advising monograph
BOOKS	90,000.00	17,520.00	(\$72,480.00)	90,000.00	12,734.00	77,266.00	New Approaches book edited by 12-1-2012; production expenses will fall iin 2013 budget
INCOME SHARES-Publs	0.00	7,112.00	\$7,112.00	0.00	123.00	(123.00)	FYE income shares, author royalties
DVDs/VIDEOS	5,000.00	1,305.00	(\$3,695.00)	0.00	0.00	0.00	Residual sales of DVD 2nd edition
CD SERIES	2,000.00	0.00	(\$2,000.00)	100.00	0.00	100.00	Cost of materials
POCKET GUIDES	10,000.00	10,902.00	\$902.00	10,000.00	0.00	10,000.00	Inventory, and will print 2-3 new PGs
SHIPPING SUPPLIES				1,000.00	439.00	561.00	Padded envelopes, bubble wrap, etc.
POSTAGE/SHIPPING	5,000.00	4,160.00	(\$840.00)	11,500.00	1,384.00	10,116.00	Shipping for publications sold
COPIES/ORDER FORM				100.00	0.00		
BROCHURE				1,000.00	0.00	1,000.00	
PRODCTN SOFTWARE & SUPPLIES				0.00	0.00	0.00	
BANK FEES PUBLS				4,800.00	2,083.00	2,717.00	Credit card bank fees
Category Subtotal	\$147,000.00	\$72,437.00	(\$74,563.00)	\$138,500.00	\$35,869.00	102,631.00	

REVENUE					EXPENSES	9/15/2013	
FUND/ITEM	Budgeted	Actual	Variance (budgeted vs actual)	Budgeted	Actual	Variance (budgeted vs actual)	NOTES - [(FN) designates Footnote on page 5]
GENERAL FUND TOTAL	\$754,000.00	\$473,126.00	(\$280,874.00)	\$2,116,501.00	\$757,327.00	\$2,116,501.00	
NCAA PROJECT	81,000.00	19,950.00	(61,050.00)	81,000.00	25,632.00	55,368.00	1 staff, support, and 2 initiatives w/ NCAA funding
Category Subtotal	\$81,000.00	\$19,950.00	(61,050.00)	\$81,000.00	\$25,632.00	\$55,368.00	
ACTIVITIES – NET*							Overall Income to Expenses for Activities*
ANNUAL CONF	700,000.00	162,635.00	(537,365.00)	500,000.00	28,731.00	471,269.00	
SUMMER INSTITUTES	175,000.00	240,588.00	65,588.00	140,000.00	22,965.00	117,035.00	
ADMIN INSTITUTE	40,000.00	90,639.00	50,639.00	30,000.00	50,996.00	(20,996.00)	YTD NI = \$39,643
ASSESS INSTITUTE	45,000.00	102,630.00	57,630.00	35,000.00	52,191.00	(17,191.00)	YTD NI = \$50,439
NATL SEMINAR	35,000.00	38,404.00	3,404.00	20,000.00	19,455.00	545.00	YTD NI = \$18,949
INTL CONFERENCE	23,500.00	72,055.00	48,555.00	25,000.00	21,408.00	3,592.00	
CREDIT CARD/BANK FEES				38,000.00	17,129.00	20,871.00	Event Credit Card fees. Allocated 2nd & 4th Qtrs
GRAD CERTIF PRGM	40,000.00	0.00	(40,000.00)	1,000.00	311.00	689.00	10% of COE tuition revenue; certificate frames
WEBINARS, CDs & PACKAGED PRODUCTS	100,000.00	78,254.00	(21,746.00)	30,000.00	68.00	29,932.00	Production costs/new delivery platform, KSU income share; CC fees and EO staff not incl.
EMERGING LDRS		0.00	0.00	16,000.00	3,933.00	12,067.00	
Category Subtotal	\$1,158,500.00	\$785,205.00	(\$373,295.00)	\$835,000.00	\$217,187.00	\$617,813.00	
TOTAL OPERATING BUDGET	\$1,993,500.00	\$1,278,281.00	(\$715,219.00)	\$3,032,501.00	\$1,000,146.00	\$2,032,355.00	
REGION ASSISTANCE				0.00			To re-establish minimum funding level
Regional Conferences	\$325,000.00	\$512,587.00	\$187,587.00	\$300,000.00	\$408,404.00	(\$108,404.00)	Amt to General Fund = \$ in 2013
TOTAL GROSS INCOME & EXPENSES	\$2,318,500.00	\$1,790,868.00	(\$527,632.00)	\$3,332,501.00	\$1,408,550.00	\$1,923,951.00 NET	

Footnotes:

- FN 1: A change in KSU copier services 11/1/2012 required an equipment and usage lease.
- FN 2: \$1,967 increase to name NACADA as an additional insured on each of the 17 event hotels in 2013.
- FN 3: 2013 interest income expected to be less than \$35,000 due to decreased rates of return and investments spread over years 2013 through 2016. Amount shown includes \$585 investment loss YTD.